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A GENERALIZED MODEL FOR SERIES PRODUCTION LINES (SPL)

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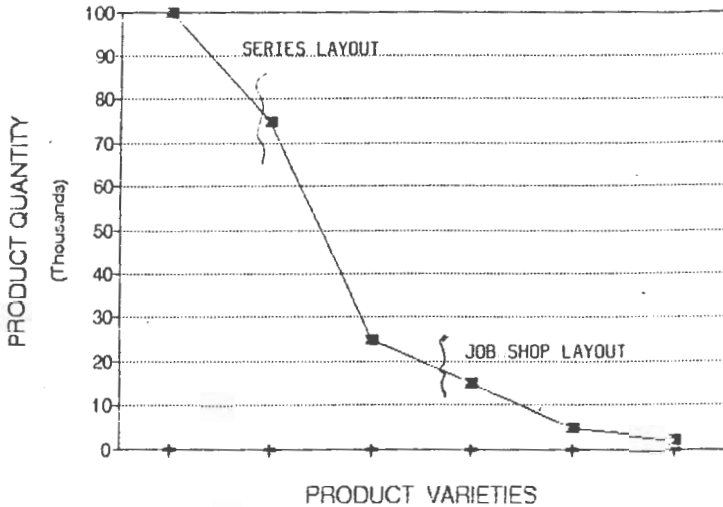
The problem of series production lines have been analyzed by many researchers during the last two decades. Because of the large expense of operating series production lines, it is necessary for management to know the reliability, efficiency, and the effectiveness of the production layout arranged as series that may be obtained prior to implementation. The behavior of a series production line can be expressed as a Markov Chain. Markov Chain analysis is then used to derive equations that relate the efficiency, reliability, and the effectiveness of the series line with respect to the buffer capacity can be determined. The results can be evaluated with the simulation technique.

INTRODUCTION

A Series Production Layout (SPL) is an arrangement of machines, operators, and operations to perform the production process. As the structural function of series layout indicates, each component can be assumed to be an unreliable part in which may contribute to the overall system breakdown. In order to increase the reliability of the system, the buffer storage can be used. So the series production components can be separated by buffer storages between them for finite production capacity.

One of the characteristics of the series production layout is

its lower transportation cost, production time, easy control, and etc. in which almost is caused to be recommended to be implemented for high production process . Figure (1) represents the P-Q chart for various plant production layouts.



Figure(1) / The application of P-Q chart in layout planning

MODEL DESCRIPTION

In this paper a generalized model has been developed under certain assumptions. It is assumed that each SPL component may break down at random times and remain inoperable for random periods while they may be repaired. This is the most common

feature of series production lines and it is the case that will be examined in this paper. Then the line or system efficiency of a SPL can be formulated and simulated under different assumptions.

BUFFER STORAGE

The use of buffer storage certainly improves SPL efficiency by diminishing the forced down effect caused by any component breakdown. As long as the the buffers are not full or empty component in SPL are not forced down when one component breaks down unless it takes a long time to repair the broken down component. But if that repair time is long enough, the upstream buffer can be full and/or the downstream buffer can be empty so that all other components in the line efficiency is increased when the capacities of buffers are increased.

As it mentioned, SPL may composed of differnt machines, operators, or operations that in this article all are called "components". So, if the buffer storage is used, according to our definition in SPL, the modification for understanding should be made: when the word of " component" is applied (to make sense).

However, the buffer storage may require high costs of floor space, material handling equipment, or according to our definition of components using it in any means of planning, the cost or

"unwanted things" will be increased. So, for the planner, it is necessary to find optimum level of buffer storage (according to our definition of component) that can optimize the planner objective function.

GENERAL MODEL ASSUMPTIONS

For the purpose of general model development, the following assumptions has been made:

- (1) The supply of raw materials should always be available for the first component. So the first component is never to be starved.
- (2) The last component should never be blocked, in the other word, a storage of infinite capacity should be provided for the last component.
- (3) The probabilities of component breakdown and thier repairs are assumed to be constant.
- (4) Series line operation policy stated by Buzacott is considered here again:
 - (a) No component is stopped when it is in the operating state unless it is forced down,
 - (b) The buffer stock is not increased or decreased except when a component broken down,

- (c) Maintenance is only performed on a broken down component.
- (5) The probability of zero buffer breakdown is assumed.
- (6) Operation dependent breakdowns, it means that a component can only breakdown in a cycle if it is in the working state at the beginning of the cycle. So, a component can not breakdown if it is blocked or starved, and the probability of an operation dependent breakdown occurring in a cycle, does not depend on time but depends only on the mechanism of the related component.
- (7) The probability of a time dependent breakdown does not depend on the mechanism of the component but depends on the time.
- (8) The probability of more than one event occurring in a cycle is zero.
- (9) For an N-component line the maximum number of events is N, that means that in a cycle each component can experience either a breakdown or a completion of repair.

Instantaneous transfer between component j and $j+1$, i.e., component $j+1$ receives a workpiece in the same instant component j discharge a workpiece.

Following of this assumption, the next assumption also deals with instantaneous transfer with specific transfer steps as follow:

(11) In the two-step transfer model component $j+1$ does not receive a workpiece in the same instant machine j discharge a workpiece. There are five types of two step transfer:

Type(1): Type 1 two step transfer is used by several authors. Steps 1 and 2 conditions are quoted from Soyster and Toof,

Step 1 conditions:

- a. component $j+1$ must be in the operating state
- b. It must be able to place an additional workpiece in buffer $j+1$. That is, the buffer contents are less than Z_{j+1}
- c. There must be a workpiece available in buffer j .

If three conditions a, b, and c are satisfied, component $j+1$ is able to process a workpiece. After component $j+1$ has processed its workpiece, then Step 2 can proceed,

Step 2 Conditions:

- d. component j must be in the operating state.
- e. It must be able to place an additional workpiece in buffer j . That is the buffer contents are less than Z_j-1 .
- f. There must be a workpiece in buffer $j-1$.

If all three conditions d, e and f are satisfied, component j is able to process the workpiece.

Type 2: The same as type 1 except step 2 occurs before step 1.

Type 3: For each step of transfer to occur all three conditions of step 1 and 2 must be satisfied:

- a. Component $j+1$ must be in the operating state,
- b. Component $j+1$ must be able to pick up a workpiece from buffer j .

If all two conditions a, b are satisfied, component $j+1$ is able to process the workpiece and proceed to the next condition c,

c. The workpiece is discharged from component $j+1$ and then the workpiece is received by buffer $j+1$.

If condition c is satisfied, the processed workpiece is discharged.

Step 2 Conditions:

- d. Component j must be in the operating state.
- e. Component j must be able to pick up a workpiece from buffer $j-1$

If all two conditions d and e are satisfied, component j is able to process the workpiece and proceed to the next condition f.

f. The workpiece is discharged from component j and then the workpiece is received by buffer j .

If condition f is satisfied, the processed workpiece is discharged to buffer j.

Type 4: The same as type 3 except step 2 occurs before step 1

Type 5: There are two conditions in this type:

- a. Buffer j-1 must have at least one workpiece.
- b. Buffer j must not be full.

If all conditions a and b are satisfied, component j is able to process the workpiece successfully.

When a component breaks down while another is under repair, SPL requires another kind of assumptions as follows:

(12) The probability of one component breaking down during the repair of another component is assumed to be zero. For an N component line where A_j is the probability that a component j is broken down, so by the mathematical notation:

$A_j = 0$ if any component k is in the broken down state,
where $k=1,2,\dots,N$

For example, for the three component series line two component cannot be broken down in the same cycle i.e.,

Prob.(NWW, i, j) = 0

Prob.(NWN, i, j) = 0

Prob.(WNN, i, j) = 0

Where: $0 \leq i \leq Z1,$

$0 \leq j \leq Z2$

According to the notations used $Z1$ and $Z2$ are the buffer capacities for components ($Z1$ buffer capacity between components 1 and 2, and $Z2$ buffer capacity between components 2 and 3).

(13) Two components may be broken down in the same cycle, as you may be noticed this assumption is the converse of assumption 10. For example, for a three component SPL two component can be broken down in the same cycle.

(14) Three component may be broken down in the same cycle, i.e.,

Prob.(NNN,i,j) is not zero
Prob.(NWN,i,j) is not zero
Prob.(WNN,i,j) is not zero

Still some other assumptions should also be made in order to be able to develop a generalized SPL model. In this regards, there are three more assumptions required to treatment of semi-processed units during repair of a broken down components as follows:

(15) When a component breaks down, the workpiece it was processing is rejected or scrapped. Then, the workpiece is not returned to the upstream buffer or remain in the component. So based on this

assumption, the workpiece is scrapped during component breakdown.

(16) When a component breaks down, the workpiece it was processing is removed and returned to the upstream buffer. Therefore a repaired component can start to process a workpiece after repair is completed, as there is always at least one workpiece in the upstream buffer. So, the workpiece should be returned to the upstream buffer during component breakdown.

(17) When a component breakdown, the workpiece it was processing remains in the component during repair. If the repair is completed the component restarts its processing of the workpiece. Therefore a repaired component discharges the workpiece in the same cycle that repair is completed.

In order to develop a generalized model for SPL, the concept of MARKOV CHAIN MODEL has been vastly used and the transition probabilities for all possible combinations according to the indicated assumptions has been calculated. The method of solution consists of three steps:

- (1) Find all possible transient states and construct system state transition table,

- (2) Derive transition matrix from the system state transition table and derive a set of system transition equations,

- (3) Solve the system state transition equation in terms of

breakdown and repair probabilities with respect to their buffer capacities.

SPL EFFECTIVENESS AND EFFICIENCY MEASURES

In order to calculate the effectiveness and efficiency of the SPL with different buffer capacity levels, a computer software is developed and under different assumptions the sensitivity analysis has been done. To have a different alternatives plan, a simulation technique also is applied and the results is compared. The SPL efficiency is calculated based on the equation bellow:

$$\text{SPL EFF.} = \frac{\text{THE NUMBER OF FINISHED WORKPIECES PRODUCED OVER SOME LONG TIME INTERVAL}}{\text{NUMBER OF FINISHED WORKPIECES THAT COULD HAVE BEEN PRODUCED IN THE SAME INTERVAL}}$$

Where:

$$0. \leq \text{SPL EFF.} \leq 1.$$

As you may be noticed, the use of buffer storage improves SPL efficiency by diminishing the forced down effect caused by a component breakdown. So, as far as the buffers are not full or

empty, the SPL are not forced down and for the breakdown a good and suitable maintenance plan may prevent the long stopping experince.

MODEL APPLICATION

As it was mentioned, the application of SPL in assembly industries, production, office layout managment, service industries, plant layout managment and many other situations have been used and with the help of developed model, the reliability and the system effectiveness can be determined. In a new application of the model, the modified SPL is successfully applied for service industries and the results show the greate saving in the operating expense and the increasment of managemet capabiliy to control the process and evalute the amount of percieved saving using the simulation technique.

In Tables (1) through (3) the system state transition table for a general SPL model for a three components as an example, is shown.

ENTER MAXIMUM BUFFER LIMITS =>

INIT. State	AFTER State	MACHINE1 fail	MACHINE1 fix	MACHINE2 fail	MACHINE2 fix	MACHINE3 fail	MACHINE3 fix	NO EVENT occurred
WWWW00	WWWW00	NSW00		WNS10		WBN10		WWWW00
WWWW10	WWWW10	NW400		BNS10		EBN10		WWWW10
WWWW00	WBN10	NBN10		BNN10		WWW10		EBN10
WWWW10	EBN10	NBN10		BNN10		WWW10		EBN10
WWS000	WWWW00	NSW00		WNS10		WBN10		WWWW00
WWS100	WWWW10	NW400		BNS10		EBN10		WWWW10
WWWW00	WNS10	NNS10		WNN10		BNN10		BNS10
WWWW10	BNS10	NNS10		WNN10		BNN10		BNS10
WNN000	WNN10	NNN10		WNN10		EBN10		BNS10
WNN100	EBN10	NNN10		WNN10		EBN10		BNS10
WNS000	WNS10	NNS10		WNN10		BNN10		BNS10
WNS100	BNS10	NNS10		WNN10		BNN10		BNS10
WBW000	WWWW00	NSW00		WNS10		WBN10		WWWW00
WBW100	WWWW10	NW400		BNS10		EBN10		WWWW10
WBN000	WBN10	NBN10		BNN10		WWW10		EBN10
WBN100	EBN10	NBN10		BNN10		WWW10		EBN10
WWS000	WWS000	NSW00		WNS10		WBN10		WWWW00
WWS100	WWS000	NSW00		WNS10		WBN10		WWWW00
WNS000	WBN000	NBN00		WNN10		WWW10		WBN10
WNS100	WBN000	NBN00		WNN10		WWW10		WBN10
WSS000	WWS000	NSW00		WNS10		WBN10		WWWW00
WSS100	WWS000	NSW00		WNS10		WBN10		WWWW00
NW4000	NSW00		WWS00	NNS00		NSN00		NSS00
NW4100	NSW00		WWS00	NNS00		NBN00		NSW00
NW4000	NEN00		WBN10	NNN00		NSN00		NBN00
NW4100	NBN10		EBN10	NNN10		NW400		NBN10
NW5000	NSW00		WWS00	NNS00		NSN00		NSS00
NW5100	NSW00		WWS00	NNS00		NBN00		NSW00
NN4000	NNS00		WNS10	NSW00		NNN00		NNS00
NN4100	NNS10		BNS10	NW400		NNN10		NNS10
NNN000	NNN00		WNN10	NBN00		NNS00		NNN00
NNN100	NNN10		BNN10	NBN10		NNS10		NNN10
NNS000	NNS00		WNS10	NSW00		NNN00		NNS00
NNS100	NNS10		BNS10	NW400		NNN10		NNS10
NB4000	NSW00		WWS00	NNS00		NSN00		NSS00
NB4100	NSW00		WWS00	NNS00		NBN00		NSW00
NBN000	NBN00		WBN10	NNN00		NSW00		NBN00
NBN100	NBN10		EBN10	NNN10		NW400		NBN10
NS4000	NSS00		WWS00	NNS00		NSN00		NSS00
NS4100	NSS00		WWS00	NNS00		NSN00		NSS00
NSN000	NSN00		WBN00	NNN00		NSS00		NSN00
NSN100	NSN10		WBN00	NNN10		NSS00		NSN10
NSS000	NSS00		WWS00	NNS00		NSN00		NSS00
NSS100	NSS00		WWS00	NNS00		NSN00		NSS00
BWW100	WWW10	NW400		BNS10		EBN10		WWW10
BWW110	WWW10	NW400		BNS10		EBN10		WWW10
BWN100	EBN10	NBN10		BNN10		WWW10		EBN10
BWN110	EBN10	NBN10		BNN10		WWW10		EBN10
BWS100	WWW10	NW400		BNS10		EBN10		WWW10
BWS110	WWW10	NW400		BNS10		EBN10		WWW10
BNN100	BNS10	NNS10		WNN10		BNN10		BNS10
BNN110	BNS10	NNS10		WNN10		BNN10		BNS10
BNN100	BNN10	NNN10		BNN10		BNS10		BNN10
BNN110	BNN10	NNN10		BNN10		BNS10		BNN10
BNS100	BNS10	NNS10		WNN10		BNN10		BNS10
BNS110	BNS10	NNS10		WNN10		BNN10		BNS10
BBW100	WWW10	NW400		BNS10		EBN10		WWW10
BBW110	WWW10	NW400		BNS10		EBN10		WWW10
EBN100	EBN10	NBN10		BNN10		WWW10		EBN10
EBN110	EBN10	NBN10		BNN10		WWW10		EBN10

END OF SYSTEM STATE TRANSITION TABLE

TABLE (1) A SAMPLE OF COMPUTER PRINT-OUT FOR A THREE COMPONENTS STATE'S COMBINATIONS.

NOTE: EACH ENTRY IN THE TABLE COMPOSED OF 5 PLACES, 3 FOR COMPONENT'S STATE SPECIFICATIONS, AND THE OTHER TWO, FOR BUFFER CAPACITIES, N=NOT WORKING COMPONENT, W=WORKING COMPONENT, AND THE FOURTH AND FIFTH NUMBERS REPRESENT THE BUFFER CAPACITIES.

State Before Inter- Change	State After Inter- Change	1		2		3		No. Event per Cycle
		COMPONENT	COMPONENT	COMPONENT	COMPONENT	COMPONENT	COMPONENT	
		Fail	Repair	Fail	Repair	Fail	Repair	
WWW,0,0	WWW,0,0	D_1 NSW,0,0	-	D_2 WNS,1,0	-	D_3 WWN,0,1	-	D_4 WWW,0,0
WWW,1,0	WWW,1,0	D_1 NWW,1,0	-	D_2 WNS,2,0	-	D_3 WWN,1,1	-	D_4 WWW,1,0
:	:	:	:	:	:	:	:	:
WWW,i,0	WWW,i,0	D_1 NWW,j-1,0	-	D_2 WNS,j+1,0	-	D_3 WWN,j,1	-	D_4 WWW,i,0
:	:	:	:	:	:	:	:	:
WWW,Z,0	WWW,Z,0	D_1 NWW,Z-1,0	-	D_2 BNS,Z,0	-	D_3 WWN,Z,1	-	D_4 WWW,Z,0
WWW,Z,1	WWW,Z,1	D_1 NWW,Z-1,1	-	D_2 BNW,Z,0	-	D_3 WWN,Z,2	-	D_4 WWW,Z,1
WWW,Z,2	WWW,Z,2	D_1 NWW,Z-1,2	-	D_2 BNW,Z,1	-	D_3 WWN,Z,3	-	D_4 WWW,Z,2
:	:	:	:	:	:	:	:	:
WWW,Z,j	WWW,Z,j	D_1 NWW,Z-1,j	-	D_2 BNW,Z,j-1	-	D_3 WWN,Z,j+1	-	D_4 WWW,Z,j
:	:	:	:	:	:	:	:	:
WWW,Z,Z	WWW,Z,Z	D_1 NWW,Z-1,Z	-	D_2 BNW,Z,Z-1	-	D_3 BBN,Z,Z	-	D_4 WWW,Z,Z
WWW,0,Z	WWW,0,Z	D_1 NSW,0,Z	-	D_2 WNW,1,Z-1	-	D_3 WBN,1,Z	-	D_4 WWW,0,Z
WWW,1,Z	WWW,1,Z	D_1 NWW,0,Z	-	D_2 WNW,2,Z-1	-	D_3 WBN,2,Z	-	D_4 WWW,1,Z
:	:	:	:	:	:	:	:	:
WWW,j,Z	WWW,j,Z	D_1 NWW,j-1,Z	-	D_2 WNW,j+1,Z-1	-	D_3 WBN,j+1,Z	-	D_4 WWW,j,Z
:	:	:	:	:	:	:	:	:
WWW,Z-1,Z	WWW,Z-1,Z	D_1 NWW,Z-2,Z	-	D_2 WNW,Z,Z-1	-	D_3 WBN,Z,Z	-	D_4 WWW,Z-1,Z
WWW,0,1	WWW,0,1	D_1 NSW,0,1	-	D_2 WNW,1,0	-	D_3 WWN,0,2	-	D_4 WWW,0,1
WWW,0,2	WWW,0,2	D_1 NSW,0,2	-	D_2 WNW,1,1	-	D_3 WWN,0,3	-	D_4 WWW,0,2
:	:	:	:	:	:	:	:	:
WWW,0,j	WWW,0,j	D_1 NSW,0,j	-	D_2 WNW,1,j-1	-	D_3 WWN,0,j+1	-	D_4 WWW,0,j
:	:	:	:	:	:	:	:	:
WWW,0,Z-1	WWW,0,Z-1	D_1 NSW,0,Z-1	-	D_2 WNW,1,Z-2	-	D_3 WWN,0,Z	-	D_4 WWW,0,Z-1

TABLE (2) DEVELOPED A SYSTEM STATE TRANSITION MATRIX FOR A GENERAL 3 COMPONENTS SPL, AS AN EXAMPLE.

NOTE: THE D'S IN TABLE WITH DIFFERENT ANDICES REPRESENT THE CALCULATED EQUATIONS OF PROBABILITIES FOR STATE TRANSITIONS.

	WWW,0,0	BBN,0,0	BNS,0,0	BNN,0,0	NSS,0,0	NNS,0,0	NNN,0,0	NSW,0,0	NBN,0,0	NSN,0,0	WBN,0,0	WWS,0,0
WWW,0,0	D_4	D_3	D_2					D_1				
BBN,0,0	V_3	V_4		V_2					V_1			
BNS,0,0	G_6		G_8	G_7		G_5						
BNN,0,0			H_7	H_8			H_5				H_6	
WWS,0,0	U_4	U_3	U_2					U_1				
WBN,0,0	Q_3	Q_4		Q_2					Q_1			
NSW,0,0					N_4	N_2				N_3		N_1
NNS,0,0			K_1			K_4	K_3	K_2				
NNN,0,0				L_1		L_3	L_4		L_2			
NBN,0,0		O_9					O_{10}		O_{12}			
NSS,0,0					Y_4	Y_2				Y_3		Y_1
NSN,0,0					O_3		O_2			O_4	O_1	

TABLE (3) A SAMPLE OF TRANSITION MATRIX FOR A GENERAL SPL MODEL WITH A THREE-COMPONENT, THE PROBABILITY OF EACH EVENT IS SHOWN IN THE MATRIX.

CONCLUSION

In this paper the seventeen required assumptions that are particularly desirable for a good modeling SPL has been argued. What is important to the aim of this research abridgment is that a reader would think about many current approaches that may come to his mind and to see to what extent and assumptions each model can be operational. The confirmation of this is a greater number of models proposed, the use of which though is not always economically convenient.

As a matter of fact the evaluation of possible burdens concerning the development of SPL, specially when the number of components is more than three cannot be undervalued, particularly as far as the burdens deriving from the determination of SPL effectiveness, efficiency, availability and the reliability in any sector of its application, with respect to the different level of buffer capacities, various component's distribution breakdown, complexity of the SPL, complex production sequences, and specially unbalanced SPL, in which make this task to be a very difficult and time consuming procedures. In this regards, having the suitable and logical assumptions is going to be only a practical tool to attack to research SPL.

For the purpose of demonstration, a computer program has been developed to produce all possible transient states and construct a system state transition table for different buffer storage levels. It goes without saying that, according to the assumptions mentioned in this paper, a full system state transition table is introduced and the equations of probability have been defined in which for a three component SPL, it came up with more than 78 equations. This indicates that if the number of component increases, under different level of buffer capacity, the number of calculations growth rapidly. In this regards, the special case (when the maximum buffer storage of 0, 1, and 2) was ran and all possible transient state were found and a system state transition table and equations was constructed for this special case in which some of these tables has been shown in this paper.

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